















And as much as this document relies upon the Board to make it a reality, it wouldn't exist at all without the work of Budget Director Mike Jaspin and his staff. They have put in untold hours counting and recounting, balancing and rebalancing. This budget is a product of their diligence and commitment to excellence.

Finally, I want to acknowledge the thousands of employees at Multnomah County. For some of you, the financial impact of this budget will be very direct. While departments have tried to direct cuts toward vacant positions, that was not always possible.

I want to thank each of our employees for their dedicated service, their commitment to improving our community, and their daily contributions. They make people's lives better and I prepared this budget with gratitude and respect, to support their work.

Sincerely,

A handwritten signature in black ink that reads "Deborah Kafoury". The signature is written in a cursive, flowing style.

Deborah Kafoury