
Training & Exercise Compendium

Fiscal Year 2023, Quarter 1
(July 1, 2022 – September 30, 2022)



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Document Purpose

Following the strategy laid out in the County Emergency Management Integrated Preparedness Plan (IPP) for Fiscal Year 2022 through Fiscal Year 2024, this quarterly compendium will detail the events that were hosted, what opportunities did not take place and why, and what is to come in Fiscal Year 23'Q2.

1Q23 Overview

The County Training and Exercise Program focused heavily on exercise events in Quarter 3, with a couple external trainings made available to staff. The MCEM were able to host and participate in approximately 65% of the training and exercise events listed in the current County IPP.

Event Type	Event Scope	Event Host
Exercise	Continuity of Government Seminar/Workshop (Postponed)	MCEM
Exercise	Catastrophic Annex Seminar/Workshop (Postponed)	MCEM
Exercise	Volunteers in Disaster Plan Workshop (Held)	MCEM
Training	ICS-300 (Held)	MCEM
Training	ICS-400 (Being Held Start of October)	MCEM
Exercise	Quarterly VHF Radio Drill (Held)	MCEM
Exercise	Rapid Damage Assessment Workshop & Tabletop (Held)	MCEM
Exercise	Fuel Management Exercise Day TTX & Workshop (Held)	MCEM
Training	L-418: Mass Care Emergency Assistance Planning & Operations (Postponed)	MCEM
Training	L-419: Mass Care Emergency Assistance Field Guide (Postponed)	MCEM
Exercise	Regional Fuel TTX (Held)	RDPO

The County hosted two training courses this quarter. The program also hosted seven exercise events that engaged approximately 133 individuals from around Multnomah County, the Portland Metropolitan Region, and our State and Federal government partners.

A. Trainings

ICS-100: An Introduction to the Incident Command System (ICS)					
FY '22 Q2	FY '22 Q3	FY '22 Q4	FY '23 Q1	Total*	% County Staff
5	14	4	8	182	3.3%
ICS-700: An Introduction to the National Incident Management System (NIMS)					
FY '22 Q2	FY '22 Q3	FY '22 Q4	FY '23 Q1	Total*	% County Staff
6	12	5	7	128	2.3%
Disaster Resource Center (DRC) Online Training					
FY '22 Q2	FY '22 Q3	FY '22 Q4	FY '23 Q1	Total*	% County Staff
55	34	6	10	432	7.7%
ICS-300: Intermediate ICS for Expanding Incidents					
FY '21 Q2	FY '22 Q3	FY '22 Q4	FY '23 Q1	Total*	% County Staff
--	24	1		82	1.4%
ICS-400:					
FY '21 Q2	FY '22 Q3	FY '22 Q4	FY '23 Q1	Total*	% County Staff
--	10	1		43	0.7%

**Total represents the number of County personnel taken from the Workday Learning Management System, and removes terminated staff.*

B. Exercises

Multnomah County maintained an active exercise program, hosting and participating in the following seven (7) emergency preparedness and response-related exercise events:

July 19th (AM): Prepare the Pumps-Refinement Tabletop Exercise

Participants: 30

Overview: The 2022 Fuel Prepare the Pumps-Refinement Tabletop Exercise was the true kick-off for county-wide response partners within the fuel management topic. The four hour tabletop event validated Version 1 of the Multnomah County Fuel Management Plan, released in the Spring of 2022. This exercise was followed by *Prepare the Pumps-Development* workshop, where local government partners worked through the operational aspects of Fuel Points of Distribution (FPODs) and the Fuel Dispatch Center. This event was followed by the development of an After-Action Report and Improvement Plan (AAR-IP) that can be found _____.

July 19th (PM): Prepare the Pumps-Development Workshop Exercise

Participants: 8

Organizations Represented: 5

Overview: This workshop event focused on further developing the operational elements of the County Fuel Management Plan with the responsible parties listed. This two-hour event focused on the County Emergency Support Function #12-Energy organizational structure; the staffing expectations and operational responsibilities on-site at Fuel Points of Distribution (FPOD), and the staffing expectations for a Fuel Dispatch Center. The discussions and products from this workshop were integrated into the current working copy of for Version 2 of the Fuel Management Plan.

August 9th: Rapid Damage Assessment: The First Look-Development Workshop Exercise

Participants: 16

Organizations Represented: 7

Overview: This workshop event focused on developing rapid damage assessment (RDA) capabilities for both Multnomah County departments and external organizations. The two-hour workshop event was the first of three events in the 2022 Rapid Damage Assessment Exercise Series. This event was open to all County Departments with damage assessment responsibilities and external organizations interested in participating in the Exercise Series. County Departments and external organizations spend this time establishing program expectations, developing standard operating guides and procedures, and addressing staffing needs. For those unable to attend this event, a template workshop situation manual was developed for external use. The discussion and products from this workshop were to then be validated at the August 31 RDA: The First Look-Validation tabletop exercise.

August 15th: Portland International School Evacuation Tabletop Exercise

Participants: 25

Organizations Represented: 2

Overview: This tabletop exercise was a collaboration between the County Office of Emergency Management (MCEM) and the Portland International School. The tabletop exercise event consisted of two modules – the first focusing on updating and validating the current school-specific Incident Command System (ICS) staff assignments, the second validating the evacuation expectations on campus during a mid-level earthquake event. This two-hour exercise was followed by the development of an After-Action Report and Improvement Plan (AAR-IP) to assist the Portland International School prioritize their corrective actions regarding implementing an ICS structure, and performing evacuation operations.

August 31st: Rapid Damage Assessment: The First Look-Validation Tabletop Exercise

Participants: 29

Organizations Represented: 16

Overview: This Tabletop Exercise was the second component of three in the Multnomah County 2022 Rapid Damage Assessment (RDA) Exercise Series. This event built off the August 9th workshop event that built rapid damage assessment capabilities and expectations in for County Departments and local partners. Those capabilities and expectations were validated or updated during this two hour tabletop exercise. The first module of this event provided a training to local partners on the rapid damage assessment tools available for use during the October 20th Full-Scale Exercise and beyond that event.

September 13th: 1Q23 VHF Radio Drill

Participants: 16

Organizations Represented: 15

Overview: The first quarter radio drill of Fiscal Year 2023 included 16 county-wide partners practicing the MCEM Tactical Communications Plan. Drill participation was at 48% of expected participants, climbing from 35% during the 4Q22 drill in July 2022. This drill is using an updated call-in process where the frequency is opened by Net Control at the start of the exercise, and local partner are requested to check-in when possible. This is an adjustment from the original call-down list, but practices likely real-world radio communication flow.

September 22nd: Regional Fuel Management Tabletop Exercise

Participants: 8 (MultCo); __ (All)

Organizations Represented: __

Overview: This tabletop exercise tested Portland Metropolitan Region Counties within the topic of fuel management following a Portland West Hills Fault earthquake scenario. The Multnomah County breakout table built off the July 19th Prepare the Pumps-Development Tabletop Exercise (listed above), expanding on Fuel Points of Distribution (FPOD) operations and exploring fuel availability throughout the county. This exercise further identified possible FPOD sites, discussed fuel delivery and distribution storage and transportation, and brainstormed possible fuel options beyond local government.

What Was Missed

The events and projects listed below are taken from *Appendix A: Training & Exercise Schedule* in the County Integrated Preparedness Plan (IPP). The schedule is updated to reflect training and exercise events that come up throughout the year. Those events and projects we weren't able to accomplish during Quarter 3 were:

- A. Continuity of Government Seminar/Workshop (Postponed): The MCEM had staff turnover limiting its ability to perform rollout of the Continuity of Government Plan with a Seminar Event.
 - Next Step – This event does not currently have a project manager, leaving the timeline still to be determined.
- B. Catastrophic Annex Seminar/Workshop (Postponed): The MCEM had staff turnover limiting its ability to perform rollout of the Catastrophic Annex with a Seminar Event.
 - Next Step – This event does not currently have a project manager, leaving the timeline still to be determined.
- C. L-418: Mass Care Emergency Assistance Planning & Operations (Postponed): This course is to be offered in conjunction with the 2023 Catastrophic Mass Care Exercise Series, and was postponed due to miscommunication between the project manager and the State of Oregon.
 - Next Step – This training will be coordinated in alignment with the Mass Care Series, to occur in the first half of 2023.
- D. L-419: Mass Care Emergency Assistance Field Guide (Postponed): This course is to be offered in conjunction with the 2023 Catastrophic Mass Care Exercise Series, and was postponed due to miscommunication between the project manager and the State of Oregon.
 - Next Step – This training will be coordinated in alignment with the Mass Care Series, to occur in the first half of 2023.

What is to Come

Listed below are the key training and exercise events the MCEM is focusing on for 2Q23. A more complete list of upcoming training and exercise events can be found through the [MCEM Training Calendar](#), MCEM Monthly Newsletter, or outreach to the Training & Exercise Specialist (contact information at the end).

A. Training(s)

1. *No specific trainings hosted by the MCEM is on the 2Q23 Integrated Preparedness Plan. There are significant external trainings listed in the MCEM Training Calendar.*

B. Exercises

1. Critical Energy Infrastructure Hub (CEI) Tabletop Exercise – October 12th: This is an Alert and Warning, Public Information and Disaster Messaging workshop exercise that will be reviewing hazmat scenarios post Cascadia Subduction Zone earthquake event with a scope around the CEI Hub. The intended audience is local Public Information Officers (PIOs), Environmental/Public health, transportation, law enforcement, fire departments, academics, and hazmat experts.

Interested to know more – reach out to Alice Busch (alice.busch@multco.us).

2. RDA: The First Look-Implementation Full-Scale Exercise – October 20th: This Full-Scale Exercise (FSE) is the third, and final event, of the 2022 Rapid Damage Assessment Exercise Series. This FSE will operationalize the plans, processes, and expectations developed during the workshop and tabletop events from this Series. This six-hour event will have implement rapid damage assessment operations from the start at field assessments, through submission to the County Emergency Operations Center (EOC). The MCEM anticipates 10-15 organizations testing their operations during this event.

Interested to know more – reach out to Matt Burke (matthew.burke@multco.us).

3. Winter Weather Leadership Exercise Event – November 2022: This joint seminar and tabletop exercise event intended for the County Leadership will prepare Multnomah County for winter weather government closure decision-making and shelter operations. The ninety-minute event will spend half the time proving special topic briefings from key operational elements, and the second half validating current leadership decision-making processes.

Interested to know more – reach out to Robert Quinn (robert.quinn@multco.us).

4. Fuel Dispatch Center Workshop – November 2023: This workshop event will build the capability for Multnomah County and our fuel-related partners to operate the Fuel Dispatch Center within the County Emergency Operations Center-Operations Section. This 120-minute workshop will build the processes and tools for the Fuel Dispatch Center that will be tested during a future operations-based exercise event in 2023.

Interested to know more – reach out to Robert Quinn (robert.quinn@multco.us).

Program Point of Contact (POC)

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