

**Department:** Joint Office of Homeless Services      **Program Contact:** Marc Jolin  
**Program Offer Type:** Innovative/New Program      **Program Offer Stage:** As Adopted  
**Related Programs:**  
**Program Characteristics:**

**Executive Summary**

As part of the Joint Office of Homeless Services continued response to the COVID-19 pandemic, it is working to rapidly expand non-congregate alternative shelter options for people experiencing unsheltered homelessness. This program offer funds two staff positions to lead and implement this expansion.

**Program Summary**

The COVID-19 pandemic has further highlighted the challenges faced by those who live unsheltered in our community. They struggle to meet their most basic hygiene and sanitation needs, as well as to have the level of stability needed to pursue the services they need to end their homelessness. Over the past five years, the Joint Office has led an unprecedented expansion of emergency shelter capacity and shelter types to help meet the needs of those who are unsheltered. With the onset of the pandemic, it further expanded the number and range of shelter options. As the crisis has continued, those who remain unsheltered have continued to request additional sheltering options, and the Joint Office has seen an unprecedented interest among a range of community organizations to help meet the demand for alternative shelter.

This program offer provides two staff positions in the Joint Office that will allow it to expand its work with community based organizations seeking to offer alternative shelter options. Each alternative shelter project will require planning, site and program development, contracting, and ongoing contract management. The Joint Office anticipates that, in many cases, the community based organizations offering to operate alternative shelters will be newer and less experienced with service provision and public contracting, meaning they will need additional technical assistance and ongoing support to be successful. This staffing capacity will allow the Joint Office to provide this enhanced level of support to the shelter operators.

**Performance Measures**

Measure Type	Primary Measure	FY20 Actual	FY21 Budgeted	FY21 Estimate	FY22 Offer
Output	Formation of alternative shelter project team by September of FY 2022	N/A	N/A	N/A	100%
Outcome	Alternative shelter projects established or in progress	N/A	N/A	N/A	5

**Performance Measures Descriptions**

Revenue/Expense Detail

	Adopted General Fund	Adopted Other Funds	Adopted General Fund	Adopted Other Funds
	2021	2021	2022	2022
<b>Program Expenses</b>				
Personnel	\$0	\$0	\$0	\$300,000
<b>Total GF/non-GF</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Program Total:</b>	<b>\$0</b>		<b>\$300,000</b>	
<b>Program FTE</b>	0.00	0.00	0.00	2.00

<b>Program Revenues</b>				
Intergovernmental	\$0	\$0	\$0	\$300,000
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

Explanation of Revenues

American Rescue Plan (ARP) Direct County Funding - \$300,000

Significant Program Changes

Last Year this program was:

This program offer provides core services supporting people in our care.